

Good work on Integrated Management Systems activities



During 2017, new activities were launched within the Integrated Management System (IMS) in the Sector of Managing Information Systems in Traffic.

The successfully conducted inspection of two management systems (Quality Management System under ISO 9001:2008 and HSE Management System under OHSAS 18001:2008) held in June 2017, confirmed that both systems were well set and that the Integrated Management System has reached its mature phase. The work of all sectors was commended for systemic manner of taking records of the project realisation, high efficiency and project management level, commitment of employees, successful monitoring of the status of all identified measures, as well as excellently set system of informing users and public and presentation of organisation on the web-site of the Company.

During 2018, the transfer to the new edition of the 9001:2015 standard will continue, as well as the implementation of new standards of management system (management system of information safety under ISO 27001, environment under ISO 14001 and energy under ISO 50001).

Integration with own resources, guided by experts representing IMS and representatives of the Sector is planned. An integration plan has been made, which includes the transition to new version of the standard and the

Quality Oscar - Crown of IMS activities

At the 26th traditional manifestation the Forum of Quality and Business Excellence, held between November 7 and 9, 2011, the Foundation for Quality Culture and Excellence - FQCE, under the auspices of the Ministry of Economy of the Republic of Serbia and in cooperation with the Chamber of Commerce of Serbia, granted our Company the national award for business excellence - Quality Oscar, in three categories: Strategy, Partnership and Resources and Results with Users.

The presented award confirms, as it is stated in the explanation of the decision on award, that PE Roads of Serbia achieved excellent results in the development and improvement of business and that it achieved better cooperation with all interested parties by spreading the culture of business excellence.

Receiving the award **Acting Director Zoran Drobnjak** thanked on behalf of the Company and himself on the great recognition.

"The National Quality Oscar Award in three categories is a great recognition of our previous work and the confirmation of our commitment to improving business processes and expanding business culture" said Drobnjak.

"Thanks to the support of the Ministry of Construction, Traffic and Infrastructure and the Government of the Republic of Serbia, PE "Roads of Serbia", successfully conducts planned activities of maintenance, protection, building, development and management of state roads and is ready to achieve even better results in the coming years. By modernizing our work we provided modern management and maintenance of state roads, raised the traffic safety level improved the building, in order for the road network of the Republic of Serbia to become a part of the network of European roads. We are well prepared for the reform of the road sector and all objective challenges that the ever changing environment imposes, and are willing to give our full contribution", the Acting Director of our Company concluded, adding he hoped the Company would be awarded the next year too.

implementation of new standards that comprise defining: the requests of stakeholders from aspects of all standards; new process-



es imposed by the standards of environment protection, energy efficiency and information safety; internal communications, organisation of responsibility and authorisation culture; required competences; reengineering of all business processes; analysis and redefining of IMS goals and inclusion of new goals; planning of assessment of risks and opportunities in processes; management of externally procured processes etc.

During 2017, over 30 creative workshops and reengineering processes were held, passing through the systemic procedures of managing the documented information.

Information, communication and PR procedures were improved with the accompanying instructions at the PR Department, as well as the procedures of public information and communication with users at the Information Centre.



President of the Supervisory Board of PE "Roads of Serbia" PhD Milan Martić

"We are all one team"



PhD Milan Martić, full professor of the Faculty of Organizational Sciences of the University in Belgrade, at the Department of Operating Research and Statistics, Director of the Centre for Efficiency Analysis and President of the Council of the Faculty, was appointed the President of the Supervisory Board of PE Roads of Serbia, by the decision of the Government of Serbia, dated July 6, 2017.

In his introductory speech, the President of the Supervisory Board PhD Milan Martić pointed out that the organization structure of the Company was well defined, pointing, as an example, to the PR Department and assessing it performed the activities that it was in charge of excellently and in a professional manner.

PE "Roads of Serbia" is a complex enterprise and one of the most significant enterprises for the functioning and development of the Republic of Serbia. In a relatively short period, I largely managed to get acquainted with the operations of PE "Roads of Serbia", yet, I need some more time to be able to say I am fully acquainted with it.

The fact is that the key problem regarding the operations of the Company is the provision of stable financing sources, that is, that the funds required for the management and maintaining of roads largely exceed the financial capacities of the Company. According to the data that I am acquainted with, the amount that is available to our Company for regular yearly maintenance, rehabilitation and reconstruction in Europe and the neighbouring countries is used only for regular maintenance, which indicates that it is not easy to perform duties with insufficient funds in a quality manner. Yet, with a good organization, it is not impossible and that is a thing that we should all work together on.

We at the Faculty of Organizational Sciences say that all depends on the good organization and I believe that I will help to

both analyze and improve the operations of PE "Roads of Serbia".

Better internal communication and electronic management of documents - priority tasks

The President of the Supervisory Board PhD Milan Martić points that that, in addition to the constant communication with the Director of the Company, he also talked to all executive directors.

"What I have noticed is that a better cooperation among sectors is required, and it is one of segments that I will insist on. The priority tasks include intranet and electronic management of documents, because same analyses are carried out at different levels in the Company, or analyses without sufficient data, wasting a lot of time.

In accordance with authorizations, it is required that all data is available to all. "

Team work - excellent result

PhD Milan Martić points out that the best possible way is to improve the internal communication in the Company.

"First thing we all have to realize is that we are all one team".

"It is necessary that all executives lead their sectors in the best way possible, but also to realize that it is not enough. It is essential that they exchange information and jointly solve problems, because the cooperation and the exchange of information are necessary. At the same time, it also means that the top figure of the Company is respected and that he indeed manages the Company, because it is the axiom of good business practice that yields results."

President of the Supervisory Board PhD Milan Martić says that the complexity of the work

of our Company is much bigger than he thought it was at the beginning, adding complex tasks lie ahead of us, which are not easy to handle, particularly without sufficient finances. "Those are precisely the reasons, along with the improvement of the internal communication, through introduction of the internet and electronic management, why it is crucial to make a good team to perform the tasks efficiently".

Efficiency at the right time

The President of the Supervisory Board, PhD Milan Martić stated he would insist on adopting the **annual Operating plan** as soon as possible, which would certainly reflect on the timely adoption of the **Public Procurement Plan**

The President of the Supervisory Board points out that the realization of the Public Procurement Plan has to be more efficient, which will be the main topic of one of the next sessions of the Supervisory Board at which the realization of the 2017 Procurement Plan will **be analyzed.** The President of the Supervisory Board pointed out, regarding the procurements, that certain procedures are not well defined, because there is a considerable percentage of procurements, by year's end, which have not been realised yet, for which there are objective reasons. The President of the Supervisory Board, says, regarding that issue, that better organisation is definitely required, because it is a fact that certain works cannot be carried out, if the public procurement has not been conducted.

"It is essential to prepare the documentation well, because, if something needs to be done during the summer and we have not conducted the public procurement, doing it during autumn will not mean much".

Quality requires god data management

In addition to the above stated, the President of the Supervisory Board PhD Milan Martić finds that it is important to establish an objective quality of roads for management of road maintenance. The President of the Supervisory Board says it is necessary to introduce a good system of measuring the quality of roads, namely, that it is required to periodically (for instance for three or five years) seriously measure the quality of all roads and manage a good road base.

"It is required to make a system for the management and monitoring of all works on roads, form the bases on roads, based on which, the evaluation of all those who apply on tenders for performance of works can be carried out, thus enabling their monitoring. It is one thing when something is intuitively talked about, and it is quite a different thing when the actual data is available, which is required, also, for our talks and relations with the Ministries in charge."

The President of the Supervisory Board insists that it is **essential to always have exact, valid data, a good database and reports** which are available to all and which will help directors to get the accurate information required for reaching of decisions. The executive directors and their assistants will thus have more time to improve and develop their sectors. Intranet enables better cooperation of sectors and departments and an order within the Company.

"My motto is that there can be no good decision making and management without good data and it is a thing that I will insist on." The President of the Supervisory Board Professor Milan Martić says this is not possible to achieve without good internal communication, adding that the task of all of us is to improve the things. "We all have to observe the role of PE "Roads of Serbia" in the society and the economy well, which can be analysed only if we have good data."

Cooperation and responsibility of key companies of the road-building industry

The President of the Supervisory Board Professor Milan Martić pointed out he had an im-



pression that the responsibilities of PE "Roads of Serbia" and Company Corridors of Serbia overlapped and that it is necessary to precisely distinguish clear responsibilities of every company. In that sense, the cooperation needs to be clearly defined and improved, which requires joint, official meetings, at which the issues are harmonised and agreed.

Presentation of the project "Reform of Road Sector in the Republic of Serbia"



The presentation of the project "Reform of Road Sector in the Republic of Serbia" was held on June 13, 2017 at the MP Club. Recognising the importance and significance of the Project for further development of road construction industry and the continuation of the reform processes in the sector, the Ministry of Construction, Traffic and Infrastructure, PE "Roads of Serbia", Corridors of Serbia and the World Bank, organised the presentation with the goal to give a full contribution to the realisation of this reform, that is aimed at providing stable and efficient financing of the realisation of regular activities and capital projects, which represent the strategic goal of the Government of Serbia for further development.

The Deputy Prime Minister and the Minister of Construction, Traffic and Infrastructure PhD

Zorana Mihajlović said that for the first time in 25 years a tender is invited for the maintenance of 3,000 km of road network per performance, while the tender for additional 13,000 km of state roads will be invited by the end of the year. The contracts will be concluded for 3-year period, clearly indicating the maintenance cost and structure of costs, while the contractors will have to meet the precisely determined requirements, such as those concerning the number and type of mechanisation.

Minister Mihajlović pointed out that the new system of maintenance of roads will make a benefit for the workers and owners of companies, adding PE "Roads of Serbia" and Company "Corridors of Serbia" as well as road construction companies, will be involved. Acting Director of PE "Roads of Serbia" Zoran Drobnjak said that the road construction companies faced many challenges and problems in the recent years, adding that overall reform of the Sector was required. PE "Roads of Serbia" is ready for reforms, it is envisaged also in our business and development strategies. I call on the road construction companies to join in order to provide guarantees easier, which are now required in order to obtain jobs," said Drobnjak.

Acting Director of "Corridors of Serbia" Zoran Babić said that a part of the loan for the construction of the Corridor X highway is intended for the institutional support, i. e. the reform of the road sector and that it is important that all actors are involved in the process.

Construction of E-763 Highway, Surčin - Obrenovac section

The Surčin-Obrenovac Highway will enable connecting Corridor X and Corridor XI via the Belgrade Bypass at Surčin interchange, with the sections under construction (Obrenovac - Ub and Lajkovac - Ljig, with the total lenght of 50. 2 km) and already finished sections (Ub - Lajkovac - 12. 5 km and Ljig - Preljina - 40. 3 km), thus completing the full profile highway from Belgrade to Preljina, with 120 km length. The travel between Belgrade and Preljina will become much more comfortable, with the Ibar motorway being bypassed and the travel time being shortened from 3 hours to one hour and fifteen minutes.

Construction site as an example

The construction site of the Corridor XI Highway represents an example how roads in Serbia should be constructed. Over 230 workers work on the construction of this giant facility in two shifts, every day, contributing to the planned dynamics to be accomplished. Thanks to a new, improved building technology, namely, the system of movable scaffold, enabling easy mobility, good preparation and an adequate access to a part of construction being built, the building of one field of the access construction is completed much faster, compared to the classical building.



The realisation of the project started in May 2017 with the works on the construction of the bridge over the Sava and the Kolubara, currently, one of the most important projects involving PE Roads of Serbia.

The construction of a full profile highway is envisaged, with four driving lanes lanes and two parking lanes, with 17. 6 km length and 29 m width. In addition to the construction of the road with complete infrastructure, the project

includes, also, the construction of the bridge over the Sava and the Kolubara, with 1581 m in length, overpass across the Ostružnica-Batajnica railway, as well as two interchanges: Surčin and Obrenovac.

China Communications Construction Company is the contractor, the value of works is \$233,669,280, and the funds were provided through the loan granted by China Exim Bank. The agreed deadline for the completion of construction is 32 months.

Officials visit the bridge construction site on E-763 Highway

During August, the President of Serbia Aleksandar Vučić, Deputy PM and Minister of Construction, Traffic and Infrastructure PhD Zorana Mihajlović, President of the National Council for Coordination of Cooperation with Russia and China Tomislav Nikolić, Chinese Ambassador to Serbia Li Manchang, Acting Director of the "Corridors of Serbia" Zoran Babić and Acting Director of PE "Roads of Serbia" Zoran Drobnjak, accompanied by contractors, toured the con-

struction site of the E-763 Highway, section between Surčin and Obrenovac.

The tour of the construction site represented a great opportunity to inform the officials, also, about all the other infrastructural projects jointly implemented by Serbia and China.

"The Chinese companies have always engaged Serbian contractors and subcontractors so far and we are thankful for that," said the President Aleksandar Vučić, touring the works.

Xinhua on Corridor XI

Visiting the construction site, China's Xinhua agency reported that Serbia laid big hopes on the section of the E-763 Highway built by China.

"The Chinese expertise enables the smooth development of the project, because both Serbia and China devote great importance to this project, moving toward the same goal", said Chao Xeng Li, project leader for Surčin - Obrenovac section.





Road builders always prepared and well organised



Regular press conference and public presentation of the plan of organisation and functioning of the winter maintenance of state roads in 2017/18 season, with the presentation of the system of informing media and all interested on the conditions on roads during winter, was held this year, also, at Belgrade's Sava Centre, organised by the PR Department.

Numerous journalist teams and colleagues from road construction companies and partner companies were addressed by the Acting Director of PE "Roads of Serbia" **Zoran Drobnjak**, Executive Director of the Sector of Maintenance of road categories I and II **Zoran Stojisavljević**, who is also the Head of the Winter Service Headquarters, Assistant Director of the Traffic Police Directorate **Slaviša Lakićević**, representative of the Traffic Police of the City of Belgrade **Zoran Lazić**, Manager of the PR Department **Ljerka Ibrović** and Manager of the Information Centre **Stanislava Ostojić**.

"As is always the case, the road builders are



ready for the job they have been doing for decades already," said the Acting Director of PE "Roads of Serbia" Zoran Drobnjak, starting the presentation. "We currently have 25,000 tons of salt available and will receive additional 43,000 tons by mid-December, thus increasing the total quantity to 68,000 tons," said Drobnjak and added: "According to our estimates, it is enough for this winter, along with the additionally prepared 120,000 tons of grit and 1,500 tons of the cold asphalt mass."

The beginning of the successful realisation of all activities securing clear roads and safe traffic in winter conditions depends on mas-

sive and timely preparations and defined Plan of winter maintenance", said Zoran Stojisavljević, Executive Director of the Sector for Maintenance of State Roads Categories I and II. All bases are ready, as well as points, over 50% of the required materials have been provided and the staff is ready, as well, he pointed out and added: "Over 300 km roads of categories IB and II were repaired, rehabilitated, equipped with adequate traffic signalisation, which will considerably improve safety of traffic and facilitate the maintenance under winter conditions for the road companies. Serbia's road network also has 37 km of newly built highways, due to which all capacities were increased, as well as the number of the staff on duty, available equipment and the mechanisation for winter maintenance. Practically, it is a routine activity for the road companies which have been doing it for years already", Stojisavljević concluded.

The Manager of the PR Department Ljerka Ibrović presented the 2017/2018 plan of the Winter Service and stressed on the occasion that PE "Roads of Serbia" is the main and central carrier of activities of maintaining roads in the Republic of Serbia and in the area of informing a wider and expert public, which is crucial for safe traffic during winter.

With great pleasure and pride, Ibrović announced that our company was one of few public enterprises to receive the award for business excellence - Quality Oscar, in mid November, in three categories - Strategy, Partnership and Resources and Results with Users. Bearing in mind the excellent organisation of work and the operation of the Winter Service, very developed user information system, as well as other segments, the third category of the award," Ibrović stressed, is particularly important to us, even the most important, because it confirms that we achieved excellent results developing and improving our operations, and, achieving stronger cooperation with all stakeholders by spreading the culture of business excellence" and added "it also proves that the reliable and good informing of users on the situation on roads is exceptionally important to us, particularly during winter."

Ibrović pointed out that the 2017/2018 plan of the Winter Service, will be implemented between November 15, 2017 and March 31, 2018, represents an obliging framework for forming of plans of all companies working on road maintenance and those are 24 road companies this year.



"The total network of state roads on the territory of the Republic of Serbia for winter maintenance in this season is 14,896. 095 km, with the maintenance being performed from 164 road bases and points, and the presence of the mechanisation in road bases is continuous -24 hours a day, and, on other roads it is 16 or 8 hours a day, or longer, as necessary, depending on the intensity of precipitations," Ibrović explained. Stating that the maintenance of roads is arranged per priorities from I to III, Ibrović said that the understanding of this segment is very important for the citizens and the media reporting about the conditions on roads, because, during the winter, the road does not have to be cleared to the "black asphalt" as it is colloquially said, because the maintenance is based on the defined priorities.

Depending on weather conditions and weather forecast, the organisation of activities is arranged per degrees of readiness, from home readiness to the fourth degree readiness, with 100% of the mechanisation and personnel being engaged at the point. The change of the degree of engagement is done solely based on the order of the Winter Service HQ, or the order of the PE "Roads of Serbia" Supervisory Body, with the previously provided approval of the Winter Service HQ", Ibrović explained adding that 724 vehicles and trucks are available for winter maintenance in one shift in 2017/2018 season, along with 330 machines, 1126 road workers and 162 technicians, 330 machine operators and 724 drivers.

Ibrović pointed out excellent cooperation with the Ministry of Interior of the Republic of Serbia with which information and suggestions are regularly exchanged and decisions are reached on traffic stops in critical sections.



Informing in service of users

Manager of the Information Centre Stanislava Ostojić pointed out that PE "Roads of Serbia" is the main and primary source of information on the conditions on roads during the year and in winter period and presented the system of informing and notifying the public about the situation on roads, stressing that the internet presentation of PE "Roads of Serbia" is the most valid and fastest source of information on the state of the road network, because all changes are entered in real time and all interested entities can get informed at any time on the state of the road network through devices able to ac-

cess internet. The report on the road conditions is generated through the application for entering the information on the conditions on the road network and it is first published on the webpage of PE "Roads of Serbia" every day during the winter, two times a day, at 05:30 and at 17:30 and, as necessary, even more frequently, in case of extraordinary circumstances. It is important to stress, Ostojić says, that the view of the contents is adapted to the device accessing it - Responsive web design.

Based on the report generated from the internet presentation, further distribution of information is conducted on the conditions on the road network.

Bridges and facilities - our constant concern

The Sector for Maintenance of state roads continuously pay attention to bridges and facilities on the road network of Serbia, monitoring and recording changes based on which works on removing certain deficiencies are carried out.

Through periodic maintenance of road facilities in 2017, works on overpasses across railways Belgrade-Niš and Trupale - Popovac were finished on the section of the Belgrade - Niš highway, namely Niš (Northern Boulevard) - Niš (Trupale); extended overpass on Novi Sad - Kać section; Ložionički Bridge in Užice, bridge over the Uvac on Aljinovići - Sjenica section; bridge over the Jablanica Stream in Batnjak and that over the Maričića stream in Mislođin.

Works on the bridge over Crne Bare on the Jagodina - Ćuprija section are also in their final phase, as well as those on the overpass across Belgrade - Velika Plana railway at Mladenovac bypass, bridge over Cer perimeter canal, on section Prnjavor - Čokešina.

New bridge over the Raška river in Novi Pazar is also under construction



The extraordinary maintenance works on overpass near Novo Miloševo were finished, as well as those on the bridge over Volujski stream, that over the Osanička river in Žagubica and over the Skadarski stream in Pecka.

During 2017, public procurements were conducted for the works on the rehabilitation of bridges, the most favourable bids were selected and the contracts have either been concluded or will be concluded for works in 2018 for the bridge over Smederevska Palanka - Krnjevo road, bridge over the Bistrica (Bistrica 7), that

over the Đetinja - Leković, Čačak Viaduct on the Čačak bypass road and Zelena Gora overpass in Kraljevo.

The tender documentation for public procurements for works on the bridge over Nove Bare, railway Topčider - Mala Krsna - Arm 7, within the interchange for connecting Smederevo with the Belgrade - Niš highway, Sentandrejski Bridge in Novi Sad, bridge over Suva Jaruga stream - Đorđevća Bridge, over Garibovac stream - Lukića Bridge on the section Zagrađe - Gornji Milanovac.

New toll station Belgrade

Opened on April 13, 2017, in the presence of the Prime Minister of Serbia Aleksandar Vučić, Deputy PM and Minister of Construction, Traffic and Infrastructure PhD Zorana Mihajlović and Acting Director of PE "Roads of Serbia" Zoran Drobnjak, was the newly-built toll station "Belgrade" near Vrčin, on the state road of I-A class no. 1 (E-75 highway).

The relocation of the "Belgrade" toll station to the section of highway in Vrčin area was conducted for the purpose of the continuation of the construction of the Belgrade bypass road that will be connected to the section of the IA class highway number 1 (E-75) Belgrade - Niš through a grade separated intersection at the location of the former toll station in Bubanj Potok zone.

The facility for toll collection is located at the Passarella over traffic lanes and toll collection cabins. The total length of the facility is around 119. 3 m and its width is 20. 04 m. In the central part of the facility, above the canopy construction is the office space, in three segments, connected with corridors. The pedestrian movement of employees is enabled through a closed Passarella along the whole facility and the vertical communication with cabins and islands is enabled with four steel stairs and one passenger elevator. Along the pedestrian area of the Passarella is the conveyor belt for transport of materials to the warehouse area.

Next to the toll station complex is the base for the highway maintenance with entry from Niš - Belgrade direction and it comprises the

"Traffic solutions expo 2017"

PE Roads of Serbia in late October took part in the First International Traffic Fair - Traffic Solutions Expo 2017 in Novi Sad. The visitors of the Fair had an opportunity to get informed about the manner and advantages of the functioning of the electronic toll collection in prepaid and post-paid systems and to buy and refill the device for electronic toll collection - TAG on the occasion.



The complex of the newly-built toll station "Belgrade" has 23 pay points, 14 of which are envisaged for highway exit (collection), while 9 are envisaged for highway access (distribution of tickets). Out of the stated number of payment points, three are reversible and can change their purpose - direction of traffic, with which the capacity of payment channels can be increased from 14 up to 17, in the periods of increased traffic intensity. The capacity of the new toll station is 5,300 vehicles per hour, or 45% more compared to the old one. The number of traffic lanes equipped for electronic toll collection (TAG) is increased to 20, while the old toll station in Bubanj Potok had nine.

Located next to the traffic plateau is the official parking space, with 75 parking lots and the parking space for damaged vehicles, with 17 parking lots.

central facility with garage for passenger vehicles and warehouse, washing facility and garage for trucks

Installed in the toll station are total of 70 cameras in HD resolution, 50 of which are on the traffic plateau, while the remaining 20 are in the zone of the road maintenance base, facilitating the monitoring of traffic and other activities. Energy efficiency was priority, so that the heating and cooling of the complex are enabled through twin-pipe fan coils, while the external lighting uses LED lights.

The guiding of the traffic in the toll station zone is conducted with LED information displays, along with standard traffic signs, with inscriptions or changeable symbols. During the Fair, several contracts were concluded on the purchase of the devices in the prepaid system of electronic toll collection for natural entities and the procedure was launched for the conclusion of a number of contracts for usage of electronic paid collection in post-paid system for legal entities.



At the Fair the employees of PE "Roads of Serbia" had the opportunity to participate in the expert program and lectures, of which we would like to single out the following: "Intelligent transport systems in the function of development and increase of traffic safety," and "Traffic safety on roads, proposed amendments to the Law on Traffic Safety on Roads."



Closed toll collection system on Belgrade-Subotica section

The closed toll collection system on Belgrade-Subotica section was commissioned on December 5, 2017. There are two frontal toll stations now functioning within the closed collection system: Stara Pazova and Subotica South, while the newly-built lateral toll stations were commissioned on both sides of the highway in Zmajevo, Vrbas, Feketić, Bačka Topola and Žed-

The establishment of the closed toll collection system on Belgrade-Subotica section meant the closure of the Sirig frontal toll collection sta-

The complex of the new frontal toll station Subotica South has 40% higher capacity than the old toll station Sirig and it comprises seven islands with toll cabins and other contents in the function of collection. Out of eight traffic lanes, three are at the entry (ticket taking) and four are at the exit side (toll collection) and one lane is reversible.

215.000 TAG devices

Users of the roads in Serbia increasingly use the Electronic Toll Collection, which is confirmed by more than 80,000 TAG devices sold this year.

By the end of the year, the number of ETC users will reach 215,00, which makes their participation in a total revenue received significantly bigger and it will reach more than 40%.

The number of HGV drivers using the Electronic Toll Collection has increased to 65% out of a total number of HGVs using tolled motor-

50,000,000 vehicles on Serbian roads

Over 50 million vehicles will use Serbian highways by the end of 2017, what is 7 million more than in 2016.

The expected income from toll collection



Electric vehicle charging stations on Serbian roads

Within the project of the modernisation of roads in Serbia, so far, five electric vehicle charging stations have been installed at key points on highways: In the zone of the former toll station Belgrade near Bubanj Potok (direction toward Niš), and in the zones of toll stations Preševo (direction toward Niš), Šid (direction toward Belgrade) and Subotica (direction toward Novi Sad), while the charging station in the zone of the Dimitrovgrad toll station(direction toward Niš) will start to operate upon the commissioning of the toll station. The installed chargers represent the most modern solution for charging vehicles among all global brands. They possess three ports - two for fast DC charging and one for fast AC charging. The charging is remotely controlled, including the monitoring of the very charger, as well as that of the statistics of vehicles charged (time and duration of charging, kW amount etc.).



Online on Highway

Free wireless internet, besides the Bubani Potok location, has so far been enabled at five rest areas: Jerina, Šimanovci 1, Šimanovci 2, Feketić 1 and Feketić 2.

Within the continuation of the modernisation of roads in the Republic of Serbia, it is planned to introduce free wireless internet along the Corridor X through Serbia and to arrange all key rest areas on the highway, which includes the provision of power supply, lighting and free internet, placing of mobile equipment for rest benches, tables and installations of appliances for charging the electric vehicles.



"We keep our promises", President Vučić pointed out

In the presence of the President of the Republic of Serbia Aleksandar Vučić, the Deputy PM and Minister of Construction, Traffic and Infrastructure PhD Zorana Mihajlović, Acting Director of PE "Roads of Serbia" Zoran Drobnjak, Mayors of Krepoljin and Žagubica municipalities, the representatives of the contractors and numerous citizens of that area, the reconstructed road between Žagubica and Krepoljin, 22. 6 km long was opened for traffic on September 25 at the Liberation Square in the centre of Žagubica.

"We will continue to build the most modern roads in the whole country, thus demonstrating that we do not divide citizens in the first and second class," said the **President of Serbia Aleksandar Vučić** and stressed that the population of Homolj area would get the most modern roads and that the investments in the southern parts of the country will increase, as no investments have been made in that area over past few decades.

The Deputy PM and the Minister of Construction, Traffic and Infrastructure, PhD Zorana Mihajlović stressed that the road was reconstructed for the first time after thirty years, that the works took five months and that the in-

vestment amounted to RSD 380 million. Minister Mihajlović pointed out that around 200 km of highways were built over last three years, and

that the works on the construction and rehabilitation of roads are under way in whole Serbia, because it is important for the economic growth, attracting investors and development of tourism, particularly regarding the Homolje area, with the intention to keep the young people in that part of Serbia and help them establishing their families there.

The investor of the reconstruction of the state road of II A class no. 161, Žagubica - Krepoljin section was PE "Roads of Serbia" and the contractor was Strabag LLC (PZP Zaječar). The repair of the road was carried out, the draining system was arranged and the traffic signalisation and equipment were renewed. Around 40,000 tons of the crushed stone and around 32 tons of asphalt were built in, while 4. 5 km of the protective fences were installed.



Kać closer to Zrenjanin

The reconstructed section between Kać and Zrenjanin with 24 km in length, which is very busy and very important for the citizens of those parts of Banat and Bačka areas, on the state road of I B category no. 12 - Novi Sad - Zrenjanin, was opened for traffic in mid-November.

The reconstruction works were carried out within the project of rehabilitation and improvement of traffic safety and were the first contracted works from the component of the Regular program of that Project. The designing of the Kać - Zrenjanin section was funded through the budget of the Republic of Serbia and the works were funded from the funds

of the European Bank for Reconstruction and Development.

The works included scrapping and removal of the damaged road layer of 11 cm in the entire width of the road, repair of the transversal cracks, making of the thermo-stable network, bearing layer from asphalt concrete and the wearing layer of asphalt, except the bridge on Tisa, whose constructive elements were repaired before.

Also, within this project, the intersection with traffic lights near Žabalj and the intersection of the main road and the road to Aradac will be turned into circular crossroads, largely improving the traffic safety.



Full profile highway over the Sava

The works on the construction of the second bridge over the Sava River near Ostružnica are largely under way and the "twin" bridge receives the shape and form of its "older brother".

So far, the elements of the lower part of the access concrete constructions have been finished, while the construction of the upper part is under way. The steel construction of the bridge over Sava is made in the factory facilities located out of the construction site. Certain finished mounting segments have been delivered to the construction site, where pre-mounting is being carried out.

New technology in action

Zoran Drobnjak, Acting Director of PE "Roads of Serbia" pointed out that, due to the specificities of the conditions of the construction site, the bridge is been built using new technology, that is implemented for the first time in Serbia, but also in Europe.

"Parts of bridge are made in factory facilities to be mounted on the bridge here," Drobnjak explained, noting that Ostružnica Bridge is being built by Strabag in cooperation with Serbian "Mostogradnja" Company.

The enlarging of the parts of the construction will be conducted in the shipyard, where construction parts will be premounted.

The pre-mounted lines of mounting segments will be turned into vessels and prepared for floating to the place of their erection and mounting on the construction site.

The erecting of the construction will be carried out with Derrick cranes.



Works on the piers, capping beams, columns and girders developed concurrently.

So far, over 16,000 m3 of the overall contracted quantity of 22,000 m3 of concrete have been used and the overall quantity of around 4,700 tons of steel material is being processed, which is required for the bridge construction over the river.

Over 300 workers and engineers work every day in the production facilities in Batajnica and Niš.

The tower cranes are immediately noticeable on the construction site, as well as two portal cranes used for the pre-mounting of the construction 8, as well as several lifts. The equipment for conducting the works from the river is also present on the construction site: three floating scaffold platforms ("Piva", "Taraš" and "Kneževčanka") with cranes and equipment for pier compacting as well as the ship "Izvor".

Concurrently with the works on the construction of the facility, other contracted groups of works will also be launched - building of the drainage system, public lighting, electric and telecommunication structure, infrastructure, building of a highway trace, traffic signalisation and equipment.

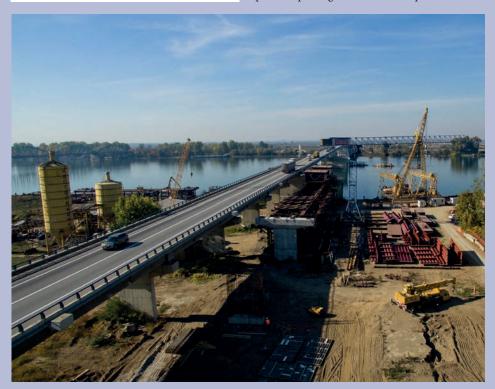
Deputy PM and EIB Chief for Western Balkans touring the Ostružnica Bridge construction site

The Deputy Prime Minister and the Minister of Construction, Traffic and Infrastructure PhD Zorana Mihajlović, Acting Manager of PE "Roads of Serbia" Zoran Drobnjak and the representatives of the contractors and the European Investment Bank, on November 15 toured the works on the construction of the second bridge over the Sava in Ostružnica on the Belgrade bypass road.

The project is a part of the cooperation of the Government of Serbia, PE Roads of Serbia and the European Investment Bank.

"It is clear that this bridge will be finished next year," said Zorana Mihajlović and pointed out that all funds were used efficiently in numerous significant infrastructural projects.

Dubravka Negre, EIB Head for Western Balkans region said that EIB had invested into the Belgrade Bypass Road since the nineties, adding it was not finished due to the well known circumstances and stating 100 million for the completion of the first section of the bypass road between Bubanj Potok and Batajnica. "We have, so far, transferred EUR 80 million and this bridge is supposed to be finished during the next year, as well as the Petlovo Brdo interchange, with which this part of the investment will be completed," she stated. Negre added that, since 2001, EIB signed seven financial contracts with PE Roads of Serbia for various projects, a considerable parts of which has been completed.



Efficient and safe traffic infrastructure



The transport policy of the Republic of Serbia is defined with the goal to enable the economic and social development and to facilitate the harmonisation with the transport policy of the European Union, bearing in mind the fact that the Republic of Serbia currently has the status of an EU membership candidate country. Considerable efforts have been invested over previous years to harmonise the national transport legislation with that of the European Union. PE "Roads of Serbia" considerably contributed to this complex process and, through the Sector for Strategy, Design and Development, actively participated in the making and the realisation of all reports prepared by the ministries in charge.

At the summit held in Trieste on July 12, 2017, the Western Balkan countries and the European Union signed the Treaty on the Establishment of the Transport Community of the Western Balkan Countries, thus raising the process of the transport integration into the EU to a much higher level. Bosnia and Herzegovina joined the signatories later, on September 18, 2017 in Brussels, which marked the end of the long process that started in 2008.

The goal of the Agreement is to create a fully integrated transport network among the countries of the Western Balkans, but also with the region and the EU, for the harmonisation with the EU policies and standards related to transport. It is also necessary to establish a relevant legislation and favourable conditions, in order for the Western Balkans transport sector to be more efficient and positively contribute to GDP growth and creating new jobs. The contract will be the instrument for the implementation of reforms of the VB6 Agenda of the Association.

The comparative advantage of Serbia is that the roads through its territory enable the short-

est and most efficient connections between the Western and Central Europe with the South and Southeast Europe. A clear indicator of these advantage is the constant growth of the number of vehicles on highways.

South East Europe Transport Observatory (SEETO) will be realised in perspective within the Trans-European Transport Network TEN-T by EU. In the near future it will be transformed into a part of the Mediterranean Transport Axis and Oriental-East transport axis.

Joint efforts to get as many donations as possible results in the realisation of projects financed through pre-accession funds and the most recent ones include:

- The making of the conceptual design for the construction of the Route 7 of the Niš -Merdare Highway, which has been funded with EU donations from the beginning, and an application was submitted for 2018 for the construction permit.
- CONNECTA project which currently has three active components: introduction of the revision and check of security, improving the infrastructure maintenance system and implementation of ITS system in the Western Balkans region.
- Also, within the cooperation with the SEETO Office, regional REBIS study was completed
- Finished in 2017 also was the regional project implemented in Western Balkans
 Support for the Transport Dimension of the SEE 2020 Strategy, Inventory and analysis of the auxiliary infrastructure of roads within the Trans-European Transport Network in Southeast Europe, with PE "Roads of Serbia" providing a significant

support. This document will provide further inputs for the development of the missing contents in the highway zone that will enable increasing the level of the quality of services and increasing income from transit traffic.

Reducing the climate impacts

The area that is becoming increasingly significant is the resistance of infrastructure to climate changes in the context of sustainable development, with a special focus on the 2014 experience with floods in the region.

According to the Nationally Determined Contributions (NDC), the reduction in Greenhouse Gas (GHG) emissions, submitted to the Secretariat of the UN Framework Convention on Climate Change, Serbia obliged to reduce the GHG emissions to 9. 8% by 2030, compared to the 1990 level. According to the data of the National GHG Inventory for 2013, the burning of fossil fuels still contributes the most to the GHG emission, with the transport sector share being 12%.

For that reason, large potentials for reducing the climate change impact are present precisely in road transport.

One of important tasks is the introduction of electric vehicles in Serbia's transport system and the system approach through strategic and legislative framework for this area, development of infrastructure for charging of electric vehicles, promotion of cycling. . .

It is estimated, also, that the replacement of the currently used mercury bulbs with the more efficient lighting would result in considerable reduction of energy consumption, contributing to environment protection. All of these issues are included in the draft version of the new Strategy of development of water, air and intermodal transport for the period between 2016 and 2025, and in the 2016-2025 Road Transport Development Strategy in the Republic of Serbia, the adoption of which involved also the Department for Strategic Planning, the official adoption of which is expected to take place in the upcoming period.



CHINA-CEEC 20

6th Summit of Heads of Government of Central and Eastern Eu



Contract on the construction of highway between Preljina and Požega was signed

The Deputy PM and Minister of Construction, Traffic and Infrastructure PhD Zorana Mihajlović, Vice-President of China's CCCC Company Sun Ziyu and Acting Director of PE "Roads of Serbia" Zoran Drobnjak on November 27, 2017, at the Summit of the Prime Ministers of China and 16 SEE Countries in Budapest, signed the commercial contract on the construction of the Preljina - Požega highway on Corridor XI.

"Today we signed a very important contract worth EUR 450 million, which represents a step further toward the contract on funding and the beginning of construction of this highway section on Corridor XI. It is a complex section with many tunnels and bridges, but we are completing the documentation and starting the land expropriation process and I expected that we will be able to see workers at the construction site in May of the next year" said Mihajlović.

The Deputy PM pointed out that the value of the pending infrastructural projects implemented jointly with the People's Republic China is EUR 6 billion, adding that the realisation of the contract on the construction of the high-



way between Preljina and Požega will contribute to connecting in the region.

"The construction of the highways from Preljina to Požega is not only a matter of connecting with Montenegro, but it also creates an opportunity for us to move forward, building a highway to Bosnia and Herzegovina, to connect States in region, which is of strategic importance for Serbia, because it will bring new investments and enable better movement of people and goods than it was the case so far," said Mihailović.

The commercial contract includes designing and conducting of works on the construction of 0. 9 km of full profile highway between Preljina and Požega, with tunnels and bridges making almost one third of the section and it represents the continuation of activities started at the Forum "Belt and Road", held in Beijing in May, when the Memorandum of Understanding with CCCC was signed, concerning the realisation of the project "Belgrade-South Adriatic", sections Preljina - Požega and Požega - Boljare, total length of 140 km.

At the bilateral meetings of the delegations of Serbia and China Deputy PM, PhD Zorana Mihajlović and Chinese Prime Minister Li Keqiang also discussed the contract on financing of the stated section, as well as the realisation of other joint infrastructural projects and opportunities for extending the economic cooperation between the two countries.



Improving and simplifying internet presentation

The PR Department is actively involved in a wide range of activities within the scope of its work and one of its responsibilities is the internet presentation of the Company, which is expected to record over 650,000 visits and over 1,200,000 page views by the end of the year.



Internet presentation of PE "Roads of Serbia"

Over 300 km of expropriated land along the highways

The Sector for Legal, HR and General Affairs completed the projects of land expropriation enabling the construction of the highway in the total length of 337. 6 km, out of which 257. 5 km was along the Corridor X, while 80. 1 km of land were appropriated along the Corridor XI (E-763 highway).

Most of the expropriated land was along the Corridor X, of which 97. 4 km of land was on the section Grabovnica - border with the Republic of Macedonia, 108. 1 km on the section between Niš and border with Bulgaria and 52 km on the section from Belgrade Bypass Road to the Border with the Republic of Hungary, where the expropriation of land on the territories of Novi Sad, Mali Iđoš, Vrbas, Subotica and Kanjiža remained to be conducted from km 0 to km 108.

Land in the length of 17. 6 km was expropriated along the Corridor XI on Surčin - Obrenovac section, 24 km in the area of Obrenovac - Ub section, 12. 5 km in Ub - Lajkovac section and 26 km along the Lajkovac - Ljig section.

Expected to take place during 2018 is the beginning of the expropriations on sections Pojate – Preljina (110 km), Preljina – Požega (31 km), Niš – Merdare (77 km) and Ruma – Novi Sad (17 km).

During the previous period we carried out the updating of the system for entering contents into the web-site, as well as of all installed modules and components, in order to improve safety of internet components and its visitors.

The most significant changes were implemented concerning the improvement of the response of the presentation and its adaptability to various devices from which users access it (Responsive Design). Software for the reproduction of multimedia contents was improved in accordance with the development of mobile technology, so that the mobile devices with lower screen resolutions can reproduce the contents easier. The PR Department also initiated the updating and simplifying of the contents on the overall web-presentation in order to make all information available to users in as little steps as possible. The removal of the unnecessary contents and the unloading of the server will be continued by the end of 2017 and, in early 2018, we will launch the second phase of activities, including further adaptation and redesign in accordance with the latest technological achievements.

The excellently set system of informing of users and the overall public on the web presentation was an important factor that contributed to PE "Roads of Serbia" winning this year's Quality Oscar in the category "Results with users", along with the categories "Strategy" and "Partnership and Resources". The informing on the conditions

The most viewed pages of our internet presentation are the road tool prices list, electronic toll collection and works on road network. Most of the visits to the web site come from Serbia (nearly 430,000), followed by the countries of region (Slovenia, Croatia, Bosnia and Herzegovina, Republic of Macedonia, Bulgaria, Hungary. . .), as well Germany, Austria and Czech Republic. Nearly 60% of visits came from desktop computers, while remaining visits were from mobile devices and tablets. The browsers most used by the visitors of our web-site were Chrome, Firefox and Safari, and the most used mobile devices were Samsung, Apple and Huawei.

on the road network of the Republic of Serbia, corporate news in real time and photo gallery are only some of the pages dedicated to our users at which they can get the latest information. We are one of few companies to have met all the requirements of the Article 71 of the Law on Public Enterprises, by publishing all required documents. Our web presentation also contains many articles, publications and expert literature intended for all interested professionals in the road industry, as well as the links toward the most important institutions for road management and state administration.



Serving the users for two years

The Information Centre, Department within the Sector of Managing Information Systems in Traffic, has been accomplishing the goals over which it was created for over two years already informing the public and users of state roads on the works and conditions on roads, distributing press releases, reports of the Winter Service, appeals and advice to drivers.

The employees of the Centre are available to all interested persons, 24 hours a day, every day in the year, providing information by phone, through speech machine or answering the requests and suggests received by email.

In addition to continuous direct contacts with users from all parts of Serbia, all information on the conditions of the road network are uploaded, also on the web page of the company web-site in sections "News", "Works" and "Map of works", updating our web site every day with the best and the most complete data.

The introduction of the "Service information" section represents a novelty, enabling all interested media, traffic participants, institutions in charge to simply take over a concise and precise information on all news, condition of the road network, traffic stops, potential delays at toll stations and border crossings.

Numbers, which speak more than words, are also objective operating indicators: during 2017 the employees of the Information Centre distributed over 1200 press releases and over 40 appeals, uploaded 1600 service information to the web presentation and answered around 600 questions submitted by email.

Close cooperation with users, excellent understanding of their needs and two-way communication maintained by the Information Centre yield visible results through constant increase in satisfaction of users.

Less noise along the Corridor

The construction of the noise barriers is one of our priorities, bearing in mind their importance for the quality of living of citizens.

Special attention is paid to the protection of the population concentrated along the highways with the biggest traffic frequency, so that, in the Serbian capital, beside the highway and the bypass road, the barriers were placed on the following locations also: Batajnica interchange, section Dobanovci-Ostružnica, Bežanijska Kosa Clinical Centre, ER and the section from Tranšped to Vrčin. Building of the noise barriers in the zone of the "Petlovo Brdo" interchange is also planned to take place after the completion of its construction.

Protective noise barriers were built, also, on the locations of the E-75 highway: Belgrade - Niš-Macedonia border. It is expected that the construction of 2 km of noise protection walls from Donji Neradovac and Srpska Kuća. The locations at which the noise protection walls are placed are determined based on the Strategic Noise Maps initiated and harmonised with the requirements of the EU directive and the guidelines of the European Environment Protection Agency. Based on the Strategic Noise Maps made between 2013 and 2016 for all sections

of state roads with yearly frequency over 3 million vehicles, the making of the action plans is planned for the purpose of the protection of the population against noise, conducting the protection measures on the existent road network, examining the opportunities for noise reduction at source, check of effectiveness of the realised protection measures and adopting the regulations for protection from vibrations caused by road traffic.

Connecting Kragujevac with Corridor X

The section of the Kragujevac – Batočina highway between Žirovnica and Kragujevac, nearly 4 km long, was opened for traffic in early October. In order to complete the 24 km section, yet 5 km of highway through Batočina remained to be finished.

The Deputy Prime Minister and Minister of Construction, Traffic and Infrastructure Zorana Mihajlović stressed the importance of that highway, not only for Kragujevac, but for the whole area of that part of Serbia.



Better connection between Serbia and Romania

"Improvement of the Connectedness of Banat" is the name of the project from the Interreg – IPA program of cross-border cooperation between Serbia and Romania, the realisation of which will last two years and was launched in August 2017.

PE "Roads of Serbia" is the carrier of the project and the project is realised in cooperation with the City of Kikinda, Municipality of Jimbolia in Romania and the Regional Centre for the Socio-Economic Development of Banat. The goal of the project is to overcome the borders as barriers by improving the quality standards in public transportation and mobility services.

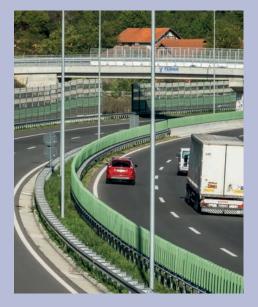
Within the project, technical documentation shall be made for the traffic infrastructure of Serbia, the Nakovo border crossing point will be equipped and two-way cycling track will be built, providing a connection with Kikinda, but the streets along the state road in Jimbolia will be repaired as well. The Office for Information

Interreg - IPA CBC Romania - Serbia



and Promotion of Cross-Border Economic Cooperation will be established in order to improve the conditions for the movement of people, goods and services.

The value of the project is nearly EUR 2 million and it is funded by the European Union within the Instrument for Pre-Accession Assistance (IPA II), with co-funding by member states.



Rastina - new border crossing point on the border with Hungary

Works on the construction of the new border crossing on the territory of Sombor for traffic toward Hungary are proceeding as planned, so that its opening is expected to take place in 2018.

The project is realised based on the inter-state agreement between Serbia and Hungary and the works in Serbia are funded by PE "Roads of Serbia", with the support of City of Sombor.

The border crossing point between Rastina and Bacsszengyorgy (Đurić) will shorten the travel for the residents of municipalities in border area by as much as 10 km.

Former dirt road from the turning point toward Rastina to the very border crossing point, with 1. 76 km in length, was turned into a 6. 5 m wide asphalt road thanks to PE "Roads of Serbia". Planned to take place in 2018 is the continuation of the building of the section to Gakovo, with 4. 6 km in length.

Works planned to be carried out on the Serbian side of the border in 2017 have been completed and the building of the facilities of the border crossing point on the Hungarian side has yet to be completed.

Upon the completion of works, re-categorisation of the municipal road into the state road of II A category will take place.

Construction of "Petlovo Brdo" interchange starts

Public procurement for the building of the "Petlovo Brdo" interchange has been completed. After the signing of the Contract with the Contractor, if the weather conditions are favourable, the preparation of the construction site will kick off.

The works are funded through the loan of the European Investment Bank and their completion is expected to take place next year.

Summer entertainment for the youngest in the Sokobanja camp

Children of employees of PE "Roads of Serbia" spend ten summer days, between July 15 and 24 in the Summer Camp in Sokobanja in the organisation of the Independent Trade Union of PE "Roads of Serbia".

Almost 200 children of ages from 9 to 15 enjoyed the sport-recreation, entertainment and educational program, too.

While the younger ones played dodgeball, the older group of children played football, volleyball and basketball, but also traditional games such as rope pulling or rock throwing.

The youngsters also had an opportunity to learn some historic facts visiting Soko Grad, its fortress and Hajduk Veljko's cave. They also visited Lepterija, Sokobanja's most famous resort place.

The entertainment for the youngest include a visit to Aqua Park, gathering around the campfire and an evening at disco club with masquerade ball, karaoke or the competition within the show program "Show what you know".



Golden team of PE Roads of Serbia marks the Road Games 2017

The tradition of holding the workers' sport games continued this year. The 22nd Road Games 2017 were held at Kopaonik, between June 29 and July 2 thus marking the St Vitus Day, as the Patron Saint Day of the road builders.

Over 650 amateur athletes from 20 road construction companies responded to the call of the Alliance of Independent Trade Unions of Serbia. The organisation of the Independent Trade Union of PE "Roads of Serbia" organised the participation of its representatives.

The road builders competed in 8 disciplines: Futsal, volleyball, ta-

ble tennis, shooting, darts, chess, bowling and rope pulling. Along with the sport contest, the working-production asphalting contest was also held.

The employees of PE "Roads of Serbia" were the best among all teams and won a golden medal, while the team of the Belgrade "Road Institute" won the silver medal. In addition to being third-ranked in the team competition, "Putevi Čačak" JSC won the work-production competition and was followed by "Kosmetput inženjering" JSC and Pančevo-based "Vojvodinaput" JSC.





Children's drawing competition "When I close my eyes I see"

The contest of children's paintings, held traditionally by year's end, presented new young artists who expressed their imagination and creativity on the given topic "When I close my eyes I see. . . ". Their drawings will decorate the calendars and New Year greeting cards of PE "Roads of Serbia".

The children of employees of PE "Roads of Serbia" of ages up to 12 made the task of the commission for declaring the winner difficult.

Bojana Stanković, Jelena Konstantinović and Ljerka Ibrović presented the first, the second and the third place award in three age categories.

The winners among the children up to six years of age were:

- 1. Milica Ilić, age 5 We love and play
- 2. Iskra Jugović, age 4 Maleficent
- 3. Milica Mrđa, age 5 Princesses and Dragutin Gvozdenović, age 5
 - Me and my friend playing football

The next group, ages up to age 8, was marked by the works of:

- 1. Danilo Stanovčić, age 7 Magic, sweet world
- 2. Nikolina Gvozdenović, age 6 Winter joy
- 3. Despot Miladinović, age 6 A match for victory

In the oldest age group, the best drawings were submitted by:

- 1. Gligor Roland, age 9- Magic see depths
- 2. Kristijan Ljušić, age 9 All animals are my friends
- 3. Krsto Grković, age 9 Beauty of basketball

and Jovana Opačić, age 11 – Starry night and shooting stars The award for inventiveness went to 9-year old Nebojša Terzić, who

The award for inventiveness went to 9-year old Nebojsa Terzić, who drew New Year holidays on a given topic and the "Young talent" award went to 3-year old Nina Ilić, who made a drawing on friendship.

A receipt was held for our young, talented painters in the cabinet of PE "Roads of Serbia", where they were presented their awards and gifts.





